

Текст – добавленный текст

~~Текст~~ – исключённый текст

Текст – изменённый текст

Текст ISO 19011:2026 на русском в переводе А. Горбунова

Структура

Жёлтым фоном отмечены разделы и пункты, в которых есть изменения, вне зависимости от объёма этих изменений: изменено ли одно слово, порядок слов или введён/удалён фрагмент текста.

ISO 9001:2015	ISO 9001:2026
Foreword	Foreword
Introduction	Introduction
1 Scope	1 Scope
2 Normative references	2 Normative references
3 Terms and definitions	3 Terms and definitions
4 Principles of auditing	4 Principles of auditing
	4.1 General
	4.2 Integrity
	4.3 Fair presentation
	4.4 Due professional care
	4.5 Confidentiality
	4.6 Independence
	4.7 Evidence-based approach
	4.8 Risk-based approach
5 Managing an audit programme	5 Managing an audit programme
5.1 General	5.1 General
5.2 Establishing audit programme objectives	5.2 Establishing audit programme objectives
5.3 Determining and evaluating audit programme risks and opportunities	5.3 Determining and evaluating audit programme risks and opportunities
5.4 Establishing the audit programme	5.4 Establishing the audit programme
5.4.1 Roles and responsibilities of the individual(s) managing the audit programme	5.4.1 Roles and responsibilities of the individual(s) managing the audit programme
5.4.2 Competence of individual(s) managing audit programme	5.4.2 Competence of individual(s) managing the audit programme
5.4.3 Establishing extent of audit programme	5.4.3 Establishing the scope of the audit programme
5.4.4 Determining audit programme resources	5.4.4 Determining audit programme resources
5.5 Implementing audit programme	5.5 Implementing audit programme
5.5.1 General	5.5.1 General
5.5.2 Defining the objectives, scope and criteria for an individual audit	5.5.2 Defining the objectives, scope and criteria for an individual audit
5.5.3 Selecting and determining audit methods	5.5.3 Selecting and determining audit methods
5.5.4 Selecting audit team members	5.5.4 Selecting audit team members
5.5.5 Assigning responsibility for an individual audit to the audit team leader	5.5.5 Assigning responsibility for an individual audit to the audit team leader

ISO 9001:2015	ISO 9001:2026
5.5.6 Managing audit programme results	5.5.6 Managing audit programme results
5.5.7 Managing and maintaining audit programme records	5.5.7 Managing audit programme records
5.6 Monitoring audit programme	5.6 Monitoring the audit programme
5.7 Reviewing and improving audit programme	5.7 Reviewing and improving the audit programme
6 Conducting an audit	6 Conducting an audit
6.1 General	6.1 General
6.2 Initiating audit	6.2 Initiating the audit
6.2.1 General	6.2.1 General
6.2.2 Establishing contact with auditee	6.2.2 Establishing contact with the auditee
6.2.3 Determining feasibility of audit	6.2.3 Determining the feasibility of the audit
6.3 Preparing audit activities	6.3 Preparing auditing activities
6.3.1 Performing review of documented information	6.3.1 Performing the review of documented information
6.3.2 Audit planning	6.3.2 Audit planning
6.3.3 Assigning work to audit team	6.3.3 Assigning work to the audit team
6.3.4 Preparing documented information for audit	6.3.4 Preparing documented information for the audit
6.4 Conducting audit activities	6.4 Conducting auditing activities
6.4.1 General	6.4.1 General
6.4.2 Assigning roles and responsibilities of guides and observers	6.4.2 Assigning the roles and responsibilities of guides and observers
6.4.3 Conducting opening meeting	6.4.3 Conducting the opening meeting
6.4.4 Communicating during audit	6.4.4 Communicating during the audit
6.4.5 Audit information availability and access	6.4.5 Providing access to audit information
6.4.6 Reviewing documented information while conducting audit	6.4.6 Reviewing documented information while conducting the audit
6.4.7 Collecting and verifying information	6.4.7 Collecting and verifying information
6.4.8 Generating audit findings	6.4.8 Generating the audit findings
6.4.9 Determining audit conclusions	6.4.9 Determining the audit conclusions
6.4.10 Conducting closing meeting	6.4.10 Conducting the closing meeting
6.5 Preparing and distributing audit report	6.5 Preparing and distributing the audit report
6.5.1 Preparing audit report	6.5.1 Preparing the audit report
6.5.2 Distributing audit report	6.5.2 Distributing the audit report
6.6 Completing audit	6.6 Completing the audit
6.7 Conducting audit follow-up	6.7 Conducting the audit follow-up
7 Competence and evaluation of auditors	7 Competence and evaluation of auditors
7.1 General	7.1 General
7.2 Determining auditor competence	7.2 Determining auditor competence
7.2.1 General	7.2.1 General
7.2.2 Personal behaviour	7.2.2 Personal behaviour
7.2.3 Knowledge and skills	7.2.3 Knowledge and skills
7.2.4 Achieving auditor competence	7.2.4 Achieving auditor competence

ISO 9001:2015	ISO 9001:2026
7.2.5 Achieving audit team leader competence 7.3 Establishing auditor evaluation criteria 7.4 Selecting appropriate auditor evaluation method 7.5 Conducting auditor evaluation 7.6 Maintaining and improving auditor competence Annex A Additional guidance for auditors planning and conducting audits	7.2.5 Achieving audit team leader competence 7.3 Establishing the auditor evaluation criteria 7.4 Selecting appropriate auditor evaluation method 7.5 Conducting the auditor evaluation 7.6 Maintaining and improving auditor competence Annex A Additional guidance for auditors for planning and conducting audits

Содержание

Знак «...» означает совпадающий в обеих редакциях текст. Для экономии места и удобства чтения сам текст не повторяется.

В источниках терминов везде «ISO 9000:2015» заменено на «ISO 9000:2026»

ISO 9001:2015	ISO 9001:2026
Foreword ... Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. ISO shall not be held responsible for identifying any or all such patent rights. Details of any patent rights identified during the development of the document will be in the Introduction and/or on the ISO list of patent declarations received (see www.iso.org/patents). ... This document was prepared by Project Committee ISO/PC 302, Guidelines for auditing management systems. ... This third edition cancels and replaces the second edition (ISO 19011:2011), which has been technically revised. The main differences compared to the second edition are as follows: — addition of the risk-based approach to the principles of auditing; — expansion of the guidance on managing an audit programme, including audit programme risk; — expansion of the guidance on conducting an audit, particularly the section on audit planning; — expansion of the generic competence requirements for auditors; — adjustment of terminology to reflect the process and not the object	Foreword ... ISO draws attention to the possibility that the implementation of this document may involve the use of (a) patent(s). ISO takes no position concerning the evidence, validity or applicability of any claimed patent rights in respect thereof. As of the date of publication of this document, ISO had not received notice of (a) patent(s) which may be required to implement this document, However, implementers are cautioned that this may not represent the latest information, which may be obtained from the patent database available at www.iso.org/patents, ISO shall not be held responsible for identifying any or all such patent rights. ... This document was prepared by Project Committee ISO/PC 302, Guidelines for auditing management systems, in collaboration with the European Committee for Standardization (CEN) Technical Committee CEN/CLC/JTC 1, Criteria for conformity assessment bodies, in accordance with the Agreement on technical cooperation between ISO and CEN (Vienna Agreement). This fourth edition cancels and replaces the third edition (ISO 19011:2018), which has been technically revised. The main changes are as follows: — expansion of guidance on remote auditing methods through the introduction of guidance contained in ISO/IECTS 17012; — expansion of Annex A to provide guidance on remote auditing methods and virtual locations. Any feedback or questions on this document should be directed to the user's national standards body. A complete listing of these bodies can be found at www.iso.org/members.html.

ISO 9001:2015	ISO 9001:2026
(“thing”); — removal of the annex containing competence requirements for auditing specific management system disciplines (due to the large number of individual management system standards, it would not be practical to include competence requirements for all disciplines); — expansion of Annex A to provide guidance on auditing (new) concepts such as organization context, leadership and commitment, virtual audits, compliance and supply chain.	
Introduction Since the second edition of this document was published in 2011, a number of new management system standards have been published, many of which have a common structure, identical core requirements and common terms and core definitions. As a result, there is a need to consider a broader approach to management system auditing, as well as providing guidance that is more generic. Audit results can provide input to the analysis aspect of business planning, and can contribute to the identification of improvement needs and activities. An audit can be conducted against a range of audit criteria, separately or in combination, including but not limited to: — requirements defined in one or more management system standards; — policies and requirements specified by relevant interested parties; — statutory and regulatory requirements; — one or more management system processes defined by the organization or other parties; — management system plan(s) relating to the provision of specific outputs of a management system (e.g. quality plan, project plan). This document provides guidance for all sizes and types of organizations and audits of varying scopes and scales, including those conducted by large audit teams, typically of larger organizations, and those by single auditors, whether in large or small organizations. This guidance should be adapted as appropriate to the scope, complexity and scale of the audit programme. This document concentrates on internal audits (first party) and audits conducted by organizations on their external providers and other external interested parties (second party). This document can also be useful for external audits conducted for purposes other than third party management system certification. ISO/IEC 17021-1 provides requirements for auditing management systems for third party certification; this document can provide useful additional guidance (see Table 1).	Introduction Since the second edition of this document was published in 2011, several management system standards have been published in new fields. As a result, there is a need to consider a broader approach to management system auditing, as well as providing guidance that is more generic. Audit results can provide input to the analysis aspect of business planning, and can contribute to the identification of improvement needs and activities. This document provides guidance which can be applied to audit against a range of audit criteria (separately or in combination) including, but not limited to: — requirements specified in one or more management system standards; — policies, processes and requirements specified by the organization or other relevant interested parties; — statutory and regulatory requirements; — one or more management system processes defined by the organization and/or other parties; — management system plan(s) relating to the provision of specific results of a management system (e.g. quality plan, project plan). This document provides guidance for all organizations regardless of their sizes and types and audits of varying scopes and scales, including those conducted by large audit teams, typically of larger organizations, and those by single auditors, whether in large or small organizations. This guidance should be adapted as appropriate to the scope, complexity and scale of the audit programme. This document concentrates on internal audits (first party) and audits conducted by organizations on their external providers and other external interested parties (second party). This document can also be useful for external audits conducted for purposes other than third party management system certification. ISO/IEC 17021-1 provides requirements for auditing management systems for third party certification; however, this document can provide useful additional guidance (see Table 1).

ISO 9001:2015			ISO 9001:2026		
Table 1 — Different types of audits			Table 1 — Different types of audits		
1 st party audit	2 nd party audit	3 rd party audit	First party	Second party	Third party
Internal audit	External provider audit	Certification and/or accreditation audit	Internal audit	External provider audit	Certification audit or accreditation assessment
	Other external interested party audit	Statutory, regulatory and similar audit		Audit by the external interested party of an organization	Statutory, regulatory and similar audit
This document is intended to apply to a broad range of potential users, including auditors, organizations implementing management systems and organizations needing to conduct management system audits for contractual or regulatory reasons. Users of this document can, however, apply this guidance in developing their own audit-related requirements. The guidance in this document can also be used for the purpose of self-declaration and can be useful to organizations involved in auditor training or personnel certification. ... This document provides guidance on the management of an audit programme, on the planning and conducting of management system audits, as well as on the competence and evaluation of an auditor and an audit team.			ISO/IEC TS 17012 addresses the growing need for remote auditing methods. Its aim is to provide guidance on implementing remote auditing methods effectively while supporting the general principles of auditing as outlined in this document. This document is intended to apply to a broad range of potential users, including auditors, organizations implementing management systems and organizations needing to conduct management system audits for contractual or regulatory reasons. The guidance in this document can be applied to users in developing their own audit-related requirements. The guidance in this document can also be used for the purpose of self-declaration and can be useful to organizations involved in the training, qualification and certification of persons, participating in the audit programme. ...		
1 Scope This document provides guidance on auditing management systems, including the principles of auditing, managing an audit programme and conducting management system audits, as well as guidance on the evaluation of competence of individuals involved in the audit process. These activities include the individual(s) managing the audit programme, auditors and audit teams. It is applicable to all organizations that need to plan and conduct internal or external audits of management systems or manage an audit programme. The application of this document to other types of audits is possible, provided that special consideration is given to the specific competence needed.			1 Scope This document gives guidance on auditing management systems, including the principles of auditing, managing an audit programme and conducting management system audits, as well as guidance on the evaluation of competence of individuals involved in the audit process. These individuals include those managing the audit programme, auditors and audit teams. It is applicable to all organizations that need to plan and conduct audits of management systems or manage an audit programme. The application of this document to other types of audits is possible, provided that special consideration is given to the specific competence needed and the objectives to be achieved.		
2 Normative references ...			2 Normative references ...		
3 Terms and definitions ...			3 Terms and definitions ...		

ISO 9001:2015	ISO 9001:2026
3.1 audit ... Note 2 to entry: External audits include those generally called second and third party audits. Second party audits are conducted by parties having an interest in the organization, such as customers, or by other individuals on their behalf. Third party audits are conducted by independent auditing organizations, such as those providing certification/registration of conformity or governmental agencies. [SOURCE: ISO 9000:2015, 3.13.1, modified — Notes to entry have been modified] 3.2 combined audit ... Note 1 to entry: When two or more discipline-specific management systems are integrated into a single management system this is known as an integrated management system. [SOURCE: ISO 9000:2015, 3.13.2, modified] 3.3 joint audit ... 3.4 audit programme ... [SOURCE: ISO 9000:2015, 3.13.4, modified — wording has been added to the	3.1 audit ... Note 2 to entry: External audits include those generally called second and third party audits. Second party audits are conducted by parties having an interest in the organization, such as customers, or by other individuals on their behalf. Third party audits are conducted by independent auditing organizations, such as those providing certification/registration of conformity or governmental agencies and regulatory authorities. [SOURCE: ISO 9000:2026, 3.12.1, modified — “documented” and “objective” added to the definition. Notes to entry replaced] 3.2 combined audit ... [SOURCE: ISO 9000:2026, 3.12.2, modified — Notes 1 to entry deleted] 3.3 joint audit ... 3.4 remote auditing method method used for conducting audit activities from any place other than the location of the <i>auditee</i> (3.14) Note 1 to entry: Remote auditing methods can be used in combination with on-site methods to achieve a full and <i>effective audit</i> (3.1). Note 2 to entry: Remote auditing methods can be used for virtual locations, i.e. where an organization performs work or provides a service using an online environment, enabling individuals to execute processes (3.25) irrespective of physical locations. Note 3 to entry: Remote auditing methods can be used by the <i>auditor</i> (3.16) at one site of the auditee to audit another site. [SOURCE: ISO/IEC TS 17012:2024, 3.1] 3.5 audit programme ...

ISO 9001:2015	ISO 9001:2026
definition} 3.5 audit scope ... Note 2 to entry: A virtual location is where an organization performs work or provides a service using an on-line environment allowing individuals irrespective of physical locations to execute processes. {SOURCE: ISO 9000:2015, 3.13.5, modified — Note 1 to entry has been modified, Note 2 to entry has been added} 3.6 audit plan ... {SOURCE: ISO 9000:2015, 3.13.6} 3.7 audit criteria ... {SOURCE: ISO 9000:2015, 3.13.7, modified — the definition has been changed and Notes to entry 1 and 2 have been added} 3.8 objective evidence ... Note 2 to entry: Objective evidence for the purpose of the audit (3.1) generally consists of records, statements of fact, or other information which are relevant to the audit criteria (3.7) and verifiable. [SOURCE: ISO 9000:2015, 3.8.3] 3.9 audit evidence ... {SOURCE: ISO 9000:2015, 3.13.8} 3.10 audit findings ... Note 3 to entry: In-English if the audit criteria are selected from statutory requirements or regulatory requirements, the audit finding is termed compliance or non-compliance. {SOURCE: ISO 9000:2015, 3.13.9, modified — Notes to entry 2 and 3 have been modified}	3.6 audit scope ... 3.7 audit plan ... 3.8 audit criteria 3.9 objective evidence ... [SOURCE: ISO 9000:2026, 3.8.6, modified — Notes 1 to entry deleted] 3.10 audit evidence ... 3.11 audit findings ... Note 3 to entry: If the audit criteria are selected from statutory requirements or regulatory requirements, the audit finding is termed compliance or non-compliance.

ISO 9001:2015	ISO 9001:2026
3.11 audit conclusion ... [SOURCE: ISO 9000:2015, 3.13.10] 3.12 audit client ... Note 1 to entry: In the case of internal audit, the audit client can also be the auditee (3.13) or the individual(s) managing the audit programme. Requests for external audit can come from sources such as regulators, contracting parties or potential or existing clients. [SOURCE: ISO 9000:2015, 3.13.11, modified — Note 1 to entry has been added] 3.13 auditee ... [SOURCE: ISO 9000:2015, 3.13.12, modified] 3.14 audit team ... [SOURCE: ISO 9000:2015, 3.13.14] 3.15 auditor ... [SOURCE: ISO 9000:2015, 3.13.15] 3.16 technical expert ... [SOURCE: ISO 9000:2015, 3.13.16, modified — Notes to entry 1 and 2 have been modified] 3.17 observer ... [SOURCE: ISO 9000:2015, 3.13.17, modified] 3.18 management system set of interrelated or interacting elements of an organization to establish policies and objectives, and processes (3.24) to achieve those objectives	3.12 audit conclusion ... 3.13 audit client ... Note 1 to entry: In the case of internal audit, the audit client can also be the auditee (3.13) or the individual(s) managing the audit programme. Requests for external audit can come from sources such as regulatory authorities, contracting parties or potential or existing clients. [SOURCE: ISO 9000:2026, 3.12.4, modified — Note 1 to entry added] 3.14 auditee ... 3.15 audit team ... 3.16 auditor 3.17 technical expert ... 3.18 observer ... 3.19 management system set of interrelated or interacting elements of an organization to establish policies and objectives, as well as processes (3.24) to achieve those objectives

ISO 9001:2015	ISO 9001:2026
... [SOURCE: ISO 9000:2015, 3.5.3, modified — Note 4 to entry has been deleted] 3.19 risk ... Note 3 to entry: Risk is often characterized by reference to potential events (as defined in ISO Guide 73:2009, 3.5.1.3) and consequences (as defined in ISO Guide 73:2009, 3.6.1.3), or a combination of these. Note 4 to entry: Risk is often expressed in terms of a combination of the consequences of an event (including changes in circumstances) and the associated likelihood (as defined in ISO Guide 73:2009, 3.6.1.1) of occurrence. [SOURCE: ISO 9000:2015, 3.7.9, modified — Notes to entry 5 and 6 have been deleted] 3.20 conformity ... [SOURCE: ISO 9000:2015, 3.6.11, modified — Note 1 to entry has been deleted] 3.21 nonconformity ... [SOURCE: ISO 9000:2015, 3.6.9, modified — Note 1 to entry has been deleted] 3.22 competence ... [SOURCE: ISO 9000:2015, 3.10.4, modified — Notes to entry have been deleted] 3.23 requirement ... [SOURCE: ISO 9000:2015, 3.6.4, modified — Notes to entry 3, 4, 5 and 6 have been deleted] 3.24 process ... [SOURCE: ISO 9000:2015, 3.4.1, modified — Notes to entry have been deleted]	... [SOURCE: ISO 9000:2026, 3.4.2, modified — Examples added to Note 1 to entry. Note 4 to entry expanded. Notes 3 and 4 to entry deleted] 3.20 risk ... Note 3 to entry: Risk is often characterized by reference to potential events and consequences or a combination of these. Note 4 to entry: Risk is often expressed in terms of a combination of the consequences of an event (including changes in circumstances) and the associated likelihood of occurrence. [SOURCE: ISO 9000:2026, 3.7.2, modified — Note 5 to entry deleted] 3.21 conformity ... [SOURCE: ISO 9000:2026, 3.6.11, modified — Note 1 to entry deleted] 3.22 nonconformity ... [SOURCE: ISO 9000:2026, 3.5.3] 3.23 competence ... [SOURCE: ISO 9000:2026, 3.10.6] 3.24 requirement ... [SOURCE: ISO 9000:2026, 3.5.1, modified — Notes 3, 4 and 5 to entry deleted] 3.25 process ... [SOURCE: ISO 9000:2026, 3.3.1, modified — “or transforms” deleted and “intended” added in the definition. Notes to entry deleted]

ISO 9001:2015	ISO 9001:2026
3.25 performance ... Note 2 to entry: Performance can relate to the management of activities, processes (3.24), products, services, systems or organizations. [SOURCE: ISO 9000:2015, 3.7.8, modified — Note 3 to entry has been deleted] 3.26 effectiveness ... extent to which planned activities are realized and planned results achieved [SOURCE: ISO 9000:2015, 3.7.11, modified — Note 1 to entry has been deleted]	3.26 performance ... Note 2 to entry: Performance can relate to managing activities, processes (3.25), products, services, systems or organizations. [SOURCE: ISO 9000:2026, 3.7.3] 3.27 effectiveness ... extent to which planned activities are realized and planned results are achieved [SOURCE: ISO 9000:2026, 3.7.17]
4 Principles of auditing Auditing is characterized by reliance on a number of principles. These principles should help to make the audit an effective and reliable tool in support of management policies and controls, by providing information on which an organization can act in order to improve its performance. Adherence to these principles is a prerequisite for providing audit conclusions that are relevant and sufficient, and for enabling auditors, working independently from one another, to reach similar conclusions in similar circumstances. The guidance given in Clauses 5 to 7 is based on the seven principles outlined below. a) Integrity: ... b) Fair presentation: ... c) Due professional care: the application of diligence and judgement in auditing Auditors should exercise due care in accordance with the importance of the task they perform and the confidence placed in them by the audit client and other interested parties. An important factor in carrying out their work with due professional care is having the ability to make reasoned judgements in all audit situations	4 Principles of auditing 4.1 General Auditing is characterized by reliance on a number of principles. These principles should help to make the audit an effective and reliable tool in support of management policies and controls, by providing information on which an organization can act in order to improve its performance. Adherence to these principles is fundamental to provide audit conclusions that are relevant and sufficient, and for enabling auditors, working independently from one another, to reach similar conclusions in similar circumstances. The guidance given in Clauses 5 to 7 is based on the seven principles outlined in 4.2 – 4.8. 4.2 Integrity ... 4.3 Fair presentation ... 4.4 Due professional care Due professional care is the application of diligence and judgement in auditing activities. Auditors should exercise due care irrespective of the importance of the task they perform and the confidence placed in them by the audit client and other interested parties. An important factor in carrying out their work with due professional care is having the ability to make reasoned judgements in all audit situations

ISO 9001:2015	ISO 9001:2026
d) Confidentiality: security of information Auditors should exercise discretion in the use and protection of information acquired in the course of their duties. Audit information should not be used inappropriately for personal gain by the auditor or the audit client, or in a manner detrimental to the legitimate interests of the auditee. This concept includes the proper handling of sensitive or confidential information ... e) Independence: ... Auditors should be independent of the activity being audited wherever practicable, and should in all cases act in a manner that is free from bias and conflict of interest. For internal audits, auditors should be independent from the function being audited if practicable. Auditors should maintain objectivity throughout the audit process to ensure that the audit findings and conclusions are based only on the audit evidence. For small organizations, it may not be possible for internal auditors to be fully independent of the activity being audited, but every effort should be made to remove bias and encourage objectivity. f) Evidence-based approach: ... Audit evidence should be verifiable. It should in general be based on samples of the information available, since an audit is conducted during a finite period of time and with finite resources. An appropriate use of sampling should be applied, since this is closely related to the confidence that can be placed in the audit conclusions. g) Risk-based approach: ... The risk-based approach should substantively influence the planning, conducting and reporting of audits in order to ensure that audits are focused on matters that are significant for the audit client, and for achieving the audit programme objectives.	4.5 Confidentiality Confidentiality is security and privacy of information Auditors should exercise discretion in the use and protection of information acquired in the course of their auditing activities. Audit information should not be used inappropriately for personal gain by the auditor or the audit client, or in a manner detrimental to the legitimate interests of the auditee. This principle includes the proper handling of sensitive or confidential information 4.6 Independence Auditors should be independent of the activity being audited wherever practicable, and should in all cases act in a manner that is free from bias and conflict of interest. Auditors should maintain objectivity throughout the audit process to ensure that the audit findings and conclusions are based only on the audit evidence. When it is not possible for internal auditors to be independent of the activity being audited every effort should be made to remove bias and encourage objectivity. 4.7 Evidence-based approach ... Audit evidence should be verifiable. It should be based on samples of the information available, since an audit is conducted during a specified duration and with finite resources. An appropriate use of sampling should be applied, since this is closely related to the confidence that can be placed in the audit conclusions 4.8 Risk-based approach ... The risk-based approach should substantively influence the planning and implementation of the audit programme, and the planning, conducting and reporting of audits in order to ensure that audits are focused on matters that are significant for the audit client, and for achieving the audit programme objectives.
5 Managing an audit programme 5.1 General An audit programme should be established which can include audits addressing one or more management system standards or other requirements, conducted either separately or in combination (combined audit). The extent of an audit programme should be based on the size and nature of the auditee, as well as on the nature, functionality, complexity, the type of risks and opportunities, and the level of maturity of the management system(s) to be audited.	5 Managing an audit programme 5.1 General An audit programme should be established. It can include audits addressing one or more management system standards or other requirements, conducted either separately or in combination (combined audit). The extent of an audit programme should be based on the size and nature of the auditee, as well as on the functionality, complexity, the type of risks and opportunities, the scope, and the level of maturity of the management system(s) to be audited.

ISO 9001:2015	ISO 9001:2026
The functionality of the management system can be even more complex when most of the important functions are outsourced and managed under the leadership of other organizations. Particular attention needs to be paid to where the most important decisions are made and what constitutes the top management of the management system. In the case of multiple locations/sites (e.g. different countries), or where important functions are outsourced and managed under the leadership of another organization, particular attention should be paid to the design, planning and validation of the audit programme. In the case of smaller or less complex organizations the audit programme can be scaled appropriately In order to understand the context of the auditee, the audit programme should take into account the auditee's: — ... The planning of internal audit programmes and, in some cases programmes for auditing external providers, can be arranged to contribute to other objectives of the organization The individual(s) managing the audit programme should ensure the integrity of the audit is maintained and that there is not undue influence exerted over the audit. Audit priority should be given to allocating resources and methods to matters in a management system with higher inherent risk and lower level of performance. Competent individuals should be assigned to manage the audit programme The audit programme should include information and identify resources to enable the audits to be conducted effectively and efficiently within the specified time frames. The information should include: a) – f) ... g) audit methods to be employed h) criteria for selecting audit team members i) relevant documented information	The functionality of the management system can be even more complex in the case of multiple locations or when important functions are sourced externally. Particular attention needs to be paid to where the most important decisions are made and what constitutes the top management of the management system. The audit programme should be scaled in accordance with the size and complexity of the organization In order to understand the context of the auditee, the audit programme should take into account the organization's: — ... — application of technology such as digital tools — ... When allocating resources and methods to the audit programme priority should be given to matters in a management system with higher inherent risk and lower level of performance. Competent individuals should be assigned to manage the audit programme (see 5.4.2) The audit programme should include information and identify resources to enable the audits to be conducted effectively within the specified time frames. The information should include: a) – f) ... g) audit methods to be employed, including remote auditing methods (see Clause A.16) h) criteria for selecting audit team (audit team leader, auditors and, if need, technical experts) i) criteria for participation of observers, where relevant j) the organization's context based on external and internal issues k) relevant documented information

ISO 9001:2015	ISO 9001:2026
Some of this information may not be available until more detailed audit planning is complete The implementation of the audit programme should be monitored and measured on an ongoing basis (see 5.6) to ensure its objectives have been achieved. The audit programme should be reviewed in order to identify needs for changes and possible opportunities for improvements (see 5.7). ... Figure 1 illustrates the process flow for the management of an audit programme NOTE 1 ... NOTE 2...	Some of this information is not always available until more detailed audit planning is complete The implementation of the audit programme should be monitored and assessed on an ongoing basis (see 5.6) to ensure its audit programme objectives have been achieved. The audit programme should be reviewed in order to determine the need for changes and possible opportunities for improvements (see 5.7). ... Figure 1 illustrates the process flow for the management of an audit programme NOTE 1 ... NOTE 2... NOTE 3 Conducting the audit follow-up (see 6.7) is not always applicable, as illustrated by the dashed lines
5.2 Establishing audit programme objectives The audit client should ensure that the audit programme objectives are established to direct the planning and conducting of audits and should ensure the audit programme is implemented effectively. Audit programme objectives should be consistent with the audit client's strategic direction and support management system policy and objectives. ... c) management system requirements d) need for evaluation of external providers e) auditee's level of performance and level of maturity of the management system(s), as reflected in relevant performance indicators (e.g. KPIs), the occurrence of nonconformities or incidents or complaints from interested parties f) – g) — identify opportunities for the improvement of a management system and its performance; — ... — conform to all relevant requirements, e.g. statutory and regulatory requirements, compliance commitments, requirements for certification to a management system standard — obtain and maintain confidence in the capability of an external provider — ...	5.2 Establishing audit programme objectives The audit client should ensure that the audit programme objectives are established to direct the planning and conducting of audits and should ensure the audit programme is implemented effectively. Audit programme objectives should be consistent with the audit client's strategic direction, its context and support management system policies and objectives. ... c) management system requirements, including differing specific requirements covered during a combined audit d) need for evaluation of organizations that are part of the supply chain e) auditee's level of performance and level of maturity of the management system(s), as reflected in relevant performance indicators, the occurrence of nonconformities or incidents or complaints from interested parties f) – g) — identifying opportunities for the improvement of a management system and its performance; — ... — determining of conformance to all relevant requirements (e.g. statutory and regulatory requirements, compliance commitments, requirements for certification to a management system standard) — establishing the level of confidence in the capability of an organizations in the supply chain — ...
5.3 Determining and evaluating audit programme risks and opportunities ...	5.3 Determining and evaluating audit programme risks and opportunities ... (немного слова переставили только)

ISO 9001:2015	ISO 9001:2026
a) planning, e.g. failure to set relevant audit objectives and determine the extent, number, duration, locations and schedule of the audits b) resources, e.g. allowing insufficient time, equipment and/or training for developing the audit programme or conducting an audit c) selection of the audit team, e.g. insufficient overall competence to conduct audits effectively d) communication, e.g. ineffective external/internal communication processes/channels e) implementation, e.g. ineffective coordination of the audits within the audit programme, or not considering information security and confidentiality f) control of documented information, e.g. ineffective determination of the necessary documented information required by auditors and relevant interested parties, failure to adequately protect audit records to demonstrate audit programme effectiveness g) ... h) availability and cooperation of auditee and availability of evidence to be sampled ... — minimizing time and distances travelling to site — matching the level of competence of the audit team to the level of competence needed to achieve the audit objectives — aligning audit dates with the availability of auditee's key staff	a) planning, e.g. failure to set relevant and appropriate audit objectives and determine the extent, number, duration, locations and schedule of the audits b) resources (e.g. allowing insufficient time, equipment and/or training for developing the audit programme or conducting an audit; lack of competent auditors; loss of auditors or availability of auditors) c) selection of the audit team (e.g. insufficient overall competence to conduct audits effectively, lack of independence and impartiality of the auditors) d) selection of the audit method (e.g. on-site, remote, taking into account the capability of the selected method to achieve the defined audit objective))see Clause A.1, A.15 and A.16) e) communication (e.g. ineffective communication processes/channels) f) implementation (e.g. ineffective coordination of the audits within the audit programme, not conducting the audit in accordance with the audit programme or not considering information security and confidentiality) g) control of documented information (e.g. ineffective determination of the necessary documented information required by auditors and relevant interested parties, failure to adequately protect audit records) h) ... i) sponsorship (e.g. failure to engage leadership to enable an effective audit programme implementation) j) availability and cooperation of auditee and availability of evidence to be sampled k) security of information communication technology methods (e.g. ineffective or unsecured platform selection) ... — minimizing time and distances for the travel to location — matching the audit team's competence to the level required to achieve the audit objectives — selecting the audit method to be used to align with the capability and availability of information and communication technologies
5.4 Establishing the audit programme 5.4.1 Roles and responsibilities of the individual(s) managing the audit programme ...	5.4 Establishing the audit programme 5.4.1 Roles and responsibilities of the individual(s) managing the audit programme ... a) ensure that the integrity of the audit programme is maintained and that there is no undue influence exerted over the audit programme

ISO 9001:2015	ISO 9001:2026
a) – c) ... d) establish all relevant processes including processes for: — the coordination and scheduling of all audits within the audit programme; — the establishment of audit objectives, scope(s) and criteria of the audits, determining audit methods and selecting the audit team; — evaluating auditors; — the establishment of external and internal communication processes, as appropriate; — ... e) – h) 5.4.2 Competence of individual(s) managing audit programme The individual(s) managing the audit programme should have the necessary competence to manage the programme and its associated risks and opportunities and external and internal issues effectively and efficiently, including knowledge of: a) – d) The individual(s) managing the audit programme should engage in appropriate continual development activities to maintain the necessary competence to manage the audit programme 5.4.3 Establishing extent of audit programme The individual(s) managing the audit programme should determine the extent of the audit programme. This can vary depending on the information provided by the auditee regarding its context (see 5.3). NOTE In certain cases, depending on the auditee's structure or its activities, the audit programme might only consist of a single audit (e.g. a small project or organization). Other factors impacting the extent of an audit programme can include the following: a) ... b) the management system standards or other applicable criteria c) – j) ... k) availability of information and communication technologies to support audit activities, in particular the use of remote audit methods (see A.16) l) the occurrence of internal and external events, such as nonconformities of products or service, information security leaks, health and safety incidents,	b) – d) ... e) establish all relevant processes including for: 2) the coordination and scheduling of all audits within the audit programme 1) the audit objectives, scope(s) and criteria of the audits, determination audit methods and selecting the audit team 3) the evaluation of auditor(s) competence 4) the external and internal communications, as appropriate 5) – 7)... f) – i) 5.4.2 Competence of individual(s) managing audit programme The individual(s) managing the audit programme should have the necessary competence to manage the programme effectively, including knowledge of: a) – d) The individual(s) managing the audit programme should engage in appropriate continual professional development activities to maintain the necessary competence to manage the audit programme 5.4.3 Establishing extent of audit programme The individual(s) managing the audit programme should determine the scope of the audit programme. This can vary depending on the information provided by the audit client or the auditee regarding its context (see 5.3). NOTE In certain cases, depending on the auditee's structure or its activities, the audit programme only consists of a single audit. Other factors impacting the scope of an audit programme can include the following: a) ... b) the management system standards c) – j) ... (в «д» только убрали «those») k) availability of information and communication technologies (e.g. adequate network bandwidth, computer and network hardware and software) to support audit activities, in particular the use of remote audit methods (see A.16) l) the occurrence of external and internal events (e.g. nonconformities of products or services, or incidents impacting information security, health and safety of

ISO 9001:2015	ISO 9001:2026
criminal acts or environmental incidents m) ... 5.4.4 Determining audit programme resources ... a) – b) ... c) the individual and overall availability of auditors and technical experts having competence appropriate to the particular audit programme objectives d) – e) ... f) the impact of different time zones g) – i) ... j) requirements related to the facility, including any security clearances and equipment (e.g. background checks, personal protective equipment, ability to wear clean room attire).	environment) m) ... 5.4.4 Determining audit programme resources ... a) – b) ... c) the individual and overall availability of auditors and technical experts having competence appropriate to the particular audit programme objectives (e.g. including interpreters) d) – e) ... f) the impact of different time zones and languages g) – i) ... (В «g» удалили одно слово «remote») j) requirements related to the facility, including any security clearances and equipment (e.g. background checks, personal protective equipment, ability to wear industry appropriate attire).
5.5 Implementing audit programme 5.5.1 General Once the audit programme has been established (see 5.4.3) and related resources have been determined (see 5.4.4) it is necessary to implement the operational planning and the coordination of all the activities within the programme ... a) – f) ... g) ensure the conduct of audits in accordance with the audit programme, managing all operational risks, opportunities and issues (i.e. unexpected events), as they arise during the deployment of the programme h) – j) ... 5.5.2 Defining the objectives, scope and criteria for an individual audit ... a) – c) ... d) identification of opportunities for potential improvement of the management system e) – f) The audit criteria are used as a reference against which conformity is determined. These may include one or more of the following: applicable policies, processes, procedures, performance criteria including objectives, statutory and regulatory requirements, management system requirements, information regarding the context	5.5 Implementing audit programme 5.5.1 General Once the audit programme has been established (see 5.4.3) and related resources have been determined (see 5.4.4) the operational planning and the coordination of all the activities within the programme should be implemented ... a) – f) ... g) ensure that audits are conducted in accordance with the audit programme, managing operational risks, opportunities and issues, as they arise during the deployment of the programme h) – j) ... 5.5.2 Defining the objectives, scope and criteria for an individual audit ... (только заменили «may» на «can») a) – c) ... d) finding opportunities for improvement of the management system e) – f) ... g) consideration of any sector-specific management system auditing standards ... The audit criteria are used as a reference against which conformity is determined. These can include one or more of the following: applicable policies, processes, procedures, performance criteria including objectives, statutory and regulatory requirements, management system requirements, information regarding the context and the risks and opportunities as determined by the audit client (including relevant

ISO 9001:2015	ISO 9001:2026
and the risks and opportunities as determined by the auditee (including relevant external/internal interested parties requirements), sector codes of conduct or other planned arrangements. ... When more than one discipline is being audited at the same time it is important that the audit objectives, scope and criteria are consistent with the relevant audit programmes for each discipline. Some disciplines can have a scope that reflects the whole organization and others can have a scope that reflects a subset of the whole organization 5.5.3 Selecting and determining audit methods ... Where two or more auditing organizations conduct a joint audit of the same auditee, the individuals managing the different audit programmes should agree on the audit methods and consider implications for resourcing and planning the audit. If an auditee operates two or more management systems of different disciplines, combined audits may be included in the audit programme 5.5.4 Selecting audit team members ... To assure the overall competence of the audit team, the following steps should be performed: ... a) the overall competence of the audit team needed to achieve audit objectives, taking into account audit scope and criteria b) - d) ... e) ensuring objectivity and impartiality to avoid any conflict of interest of the audit process f) ... g) the relevant external/internal issues, such as the language of the audit, and the auditee's social and cultural characteristics. These issues may be addressed either by the auditor's own skills or through the support of a technical expert, also considering the need for interpreters h) type and complexity of the processes to be audited	external/internal interested parties requirements), sector codes of conduct or other planned arrangements. ... When more than one discipline is being audited at the same time it is important that the audit objectives, scope and criteria are consistent with the relevant audit programmes for each discipline. Some disciplines can have a scope that covers the whole organization and others can have a scope that covers a subset of the whole organization 5.5.3 Selecting and determining audit methods ... (во втором абзаце заменили «among others» на «among other things») Where two or more auditing organizations conduct a joint audit of the same auditee, the individuals managing the different audit programmes should agree on the audit methods and consider implications for resourcing and planning the audit, including the impact on the organization. If an auditee operates two or more management systems of different disciplines, combined audits can be included in the audit programme. Annex A provides additional guidance on audit methods. The methods can include interviews, the use of checklists and questionnaires, document review, sampling, observing work, analysing data and on-site review. 5.5.4 Selecting audit team members ... To ensure the overall competence of the audit team, the following steps should be performed: ... a) Determination of the competence needed to achieve the objectives of the audit b) - d) ... (с мелкими правками) e) The audit process is carried out in an objective and impartial manner f) ... g) the relevant external/internal issues, such as the language of the audit, and the auditee's social and cultural characteristics. These issues may be addressed either by the auditor's own skills or through the support of a technical expert. There can be a need for an interpreter h) The type and complexity of the audit (e.g. time zones, number of locations, processes to be audited) i) Travel permissions (e.g. security clearances, health permits, visas, as

ISO 9001:2015	ISO 9001:2026
... If the necessary competence is not covered by the auditors in the audit team, technical experts with additional competence should be made available to support the team ... 5.5.5 Assigning responsibility for an individual audit to the audit team leader ... — audit reporting output as required and to whom it is to be distributed ... — requirements for travel or access to remote sites — any security and authorization requirements ... 5.5.6 Managing audit programme results ... a) – c) ... d) distribution of audit reports to relevant interested parties e) ... The individual managing the audit programme should consider, where appropriate: — communicating audit results and best practices to other areas of the organization, and — the implications for other processes. 5.5.7 Managing and maintaining audit programme records The individual(s) managing the audit programme should ensure that audit records are generated, managed and maintained to demonstrate the implementation of the audit programme. Processes should be established to ensure that any information security and confidentiality needs associated with the audit records are addressed ... a) ... b) ... — ... — objective audit evidence and findings — nonconformity reports — ... — ... c)	applicable) ... If the necessary competence is not covered by the auditors in the audit team, technical experts with complementary competence should be made available to support the team ... (заменяли «may» на «can») 5.5.5 Assigning responsibility for an individual audit to the audit team leader ... — audit conclusions required and to whom they are to be distributed ... — requirements for travel or access to remote locations — any confidentiality, security, access and authorization requirements ... (в одном месте заменили «actions» на «activities» и добавили «audit team leader») 5.5.6 Managing audit programme results ... a) – c) ... d) distribution of audit reports to relevant previously determined parties e) ... The individual managing the audit programme should consider, where appropriate, communicating the audit conclusions and good practices to other areas of the organization. 5.5.7 Managing and maintaining audit programme records The individual(s) managing the audit programme should ensure that audit records are generated, managed and retained to demonstrate the implementation of the audit programme. Processes should be established to ensure that any information security and confidentiality needs associated with the audit records are addressed a) ... (маркеры в списке заменены на цифры) b) ... 1) ... 2) audit evidence and audit findings 3) relevant feedback from the auditee, auditor(s) and interested parties 4) nonconformity reports 5) ... 6) ... c)

ISO 9001:2015	ISO 9001:2026
5.6 Monitoring audit programme — external providers ...	5.6 Monitoring audit programme ... (в «а» добавлено « audit schedules », в «е» исключено «whole») ... (в четвёртом перечислении «scope» заменён на «extent») — organizations that are part of the supply chain ...
5.7 Reviewing and improving audit programme ... — application of changes to the audit programme if necessary ... — reporting of the results of the audit programme and review with the audit client and relevant interested parties, as appropriate ...	5.7 Reviewing and improving audit programme ... — implementation of changes to the audit programme if necessary ... — reporting of the results of the audit programme and review of them with the audit client and relevant interested parties, as appropriate ...
6 Conducting an audit 6.1 General ...	6 Conducting an audit 6.1 General ...

ISO 9001:2015	ISO 9001:2026
6.2 Initiating audit 6.2.1 General ... 6.2.2 Establishing contact with auditee The audit team leader should ensure that contact is made with the auditee to: a) – d) ... e) determine applicable statutory and regulatory requirements and other requirements relevant to the activities, processes, products and services of the auditee f) confirm the agreement with the auditee regarding the extent of the disclosure and the treatment of confidential information g) make arrangements for the audit including the schedule h) determine any location-specific arrangements for access, health and safety, security, confidentiality or other i) – k) ... 6.2.3 Determining feasibility of audit ... The determination of feasibility should take into consideration factors such as the availability-of the following: a) – c)	6.2 Initiating audit 6.2.1 General ... 6.2.2 Establishing contact with auditee The audit team leader should ensure that contact is made with the auditee within an appropriate time frame to: a) – d) ... e) confirm applicable statutory and regulatory requirements and other requirements relevant to the activities, processes, products and services of the auditee f) confirm the agreement with the auditee regarding the extent of the disclosure and the treatment (e.g. storage, transfer and release) of confidential information g) make arrangements for the audit including the audit plan h) determine any location-specific arrangements for access, health and safety, security, confidentiality or other issues i) – k) ... 6.2.3 Determining feasibility of audit ... The determination of feasibility should take into consideration factors such as the following: a) – c) ... d) local, regional or world events or circumstances that would affect the scheduled audit
6.3 Preparing audit activities 6.3.1 Performing review of documented information The relevant management system documented information of the auditee should be reviewed in-order to: — gather information to understand the auditee’s operations and to prepare audit activities and applicable audit work documents (see 6.3.4), e.g. on processes, functions — establish an overview of the extent of the documented information to determine possible conformity to the audit criteria and detect possible areas of concern, such as deficiencies, omissions or conflicts The documented information should include, but not be limited to: management	6.3 Preparing audit activities 6.3.1 Performing review of documented information The documented information for the relevant management system should be reviewed by audit team member(s) to: — gather information to understand the auditee’s operations, inherent risks and to prepare auditing activities and applicable audit working documents (see 6.3.4) (e.g. on processes or functions) — establish an overview of the extent of the documented information to determine potential conformity to the audit criteria and detect possible areas of concern, such as deficiencies, omissions or conflicts The documented information should include, but not be limited to: management

ISO 9001:2015	ISO 9001:2026
system documents and records, as well as previous audit reports. The review should take into account the context of the auditee's organization, including its size, nature and complexity, and its related risks and opportunities. It should also take into account the audit scope, criteria and objectives. NOTE ... 6.3.2 Audit planning 6.3.2.1 Risk-based approach to planning The audit team leader should adopt a risk-based approach to planning the audit based on the information in the audit programme and the documented information provided by the auditee Audit planning should consider the risks of the audit activities on the auditee's processes and provide the basis for the agreement among the audit client, audit team and the auditee regarding the conduct of the audit. Planning should facilitate the efficient scheduling and coordination of the audit activities in order to achieve the objectives effectively The amount of detail provided in the audit plan should reflect the scope and complexity of the audit, as well as the risk of not achieving the audit objectives. In planning the audit, the audit team leader should consider the following: a) – b) ... c) ... d) ... e) For combined audits, particular attention should be given to the interactions between operational processes and any competing objectives and priorities of the different management systems. 6.3.2.2 Audit planning details The scale and content of the audit planning can differ, for example, between initial and subsequent audits, as well as between internal and external audits. Audit planning should be sufficiently flexible to permit changes which can become necessary as the audit activities progress ... a) – c) ... d) the locations (physical and virtual), dates, expected time and duration of audit	system documents and records, as well as previous audit reports. The review should take into account the context of the organization, including its size, nature and complexity, and its related risks and opportunities. It should also take into account the audit scope, criteria and objectives. NOTE ... 6.3.2 Audit planning 6.3.2.1 Risk-based approach to planning The audit team leader should adopt a risk-based approach to plan the audit based on the information in the audit programme and the documented information provided by the auditee Planning should facilitate efficient scheduling and coordination of the auditing activities in order to achieve the objectives effectively Practical application of the risk-based approach can include prioritizing audit focus based on factors such as product/process complexity, customer complaints, past audit findings and changed in regulatory or operational environments. The amount of detail provided in the audit plan should reflect the scope and complexity of the audit. In planning the audit, the audit team leader should consider the following: a) – b) ... d) ... c) ... e) For combined audits, particular attention should be given to the interactions between operational processes and any competing objectives and priorities of the various management systems requirements. 6.3.2.2 Audit planning details Audit planning should consider the risks of the auditing activities on the auditee's processes and provide the basis for the agreement among the audit client, the audit team and the auditee regarding the conduct of the audit. The scope and content of the audit planning can differ, for example, between initial and subsequent audits, as well as between external and internal audits. Audit planning should be sufficiently flexible to permit changes which can become necessary as the auditing activities progress. ... a) – c) ... d) the locations (physical and virtual), dates, expected time and duration of auditing

ISO 9001:2015	ISO 9001:2026
activities to be conducted, including meetings with the auditee's management e) – h) — the audit report topics; ... — any specific actions to be taken to address risks to achieving the audit objectives and opportunities arising ... — any follow-up activities to the planned audit — coordination with other audit activities, in case of a joint audit. Audit plans should be presented to the auditee. Any issues with the audit plans should be resolved between the audit team leader, the auditee and, if necessary, the individual(s) managing the audit programme 6.3.3 Assigning work to audit team ... 6.3.4 Preparing documented information for audit ... a) physical or digital checklists b) – c) Documented information prepared for, and resulting from, the audit should be retained at least until audit completion, or as specified in the audit programme. Retention of documented information after audit completion is described in 6.6. Documented information created during the audit process involving confidential or proprietary information should be suitably safeguarded at all times by the audit team members.	activities to be conducted, including meetings with the auditee's management, breaks and audit team meetings e) – h) — the expected contents of the audit report; ... — any specific actions to be taken to address risks to achieving the audit objectives — any specific actions to be taken to address opportunities arising ... — any follow-up activities to the planned audit, as required — coordination with other auditing activities, in case of a joint audit. Audit plans should be presented to the auditee and the audit client, as required. Any issues with the audit plans should be resolved between the audit team leader, the auditee and, if necessary, the individual(s) managing the audit programme 6.3.3 Assigning work to audit team ... 6.3.4 Preparing documented information for audit ... a) checklists b) – c) Documented information prepared for, and resulting from, the audit should be retained at least until audit completion, or as specified in the audit programme. Retention of documented information after audit completion is described in 6.6. Documented information created during the audit process involving confidential or proprietary information including images and audiovisual recordings should be suitably safeguarded at all times by the audit team members.
6.4 Conducting audit activities 6.4.1 General Audit activities are normally conducted in a defined sequence as indicated in Figure 1. This sequence may be varied to suit the circumstances of specific audits. 6.4.2 Assigning roles and responsibilities of guides and observers Guides and observers may accompany the audit team with approvals from the audit team leader, audit client and/or auditee, if required. They should not influence or interfere with the conduct of the audit. If this cannot be assured, the audit team leader should have the right to deny observers from being present	6.4 Conducting audit activities 6.4.1 General Audit activities are normally conducted in a defined sequence as indicated in Figure 1. This sequence can be varied to suit the circumstances of specific audits. Audit activities can be conducted concurrently and can be dependent on the result of previous audit activities 6.4.2 Assigning roles and responsibilities of guides and observers Guides and observers can accompany the audit team with approvals from the audit team leader, audit client and/or auditee, if required. They should not influence or interfere with the conduct of the audit. If this cannot be ensured, the audit team leader should have the right to deny observers from being present during certain

ISO 9001:2015	ISO 9001:2026
during certain audit activities. ... a) – e) ... 6.4.3 Conducting opening meeting ... a) – c) ... An opening meeting should be held with the auditee’s management and, where appropriate, those responsible for the functions or processes to be audited. During the meeting, an opportunity to ask questions should be provided ... For other audit situations, the meeting may be formal and records of attendance should be retained. The meeting should be chaired by the audit team leader. Introduction of the following should be considered, as appropriate: — other participants, including observers and guides, interpreters and an outline of their roles; — the audit methods to manage risks to the organization which may result from the presence of the audit team members. Confirmation of the following items should be considered, as appropriate: — ... — the auditee being kept informed of audit progress during the audit — — the method of reporting audit findings including criteria for grading, if any — conditions under which the audit may be terminated — ... — any system for feedback from the auditee on the findings or conclusions of the audit, including complaints or appeals 6.4.4 Communicating during audit During the audit, it may be necessary to make formal arrangements for communication within the audit team, as well as with the auditee, the audit client and potentially with external interested parties (e.g. regulators), especially where statutory and regulatory requirements require mandatory reporting of nonconformities. The audit team should confer periodically to exchange information, assess audit	audit activities. ... a) – e) ... 6.4.3 Conducting opening meeting ... a) – c) ... An opening meeting should be held with the auditee’s management and, where appropriate, those responsible for the functions or processes to be audited. During the meeting, a contingency for asking questions should be provided ... For other audit situations, the meeting may be formal and records of attendance should be retained. The meeting should be chaired by the audit team leader. Other participants, including observers, guides, technical experts and interpreters should be introduced and their roles explained. The following items should be confirmed or explained, as appropriate: — ... — the auditing methods to manage risks to the organization which can result from the presence of the audit team members — the auditee being kept informed of audit progress during the audit — — the method of reporting audit findings including criteria for grading of nonconformities, if any — conditions under which the audit can be terminated — ... — any plan for feedback from the auditee on the findings or conclusions of the audit, including complaints or appeals 6.4.4 Communicating during audit During the audit, it can be necessary to make formal arrangements for communication within the audit team, as well as with the auditee, the audit client and potentially with external interested parties (e.g. regulatory authorities), especially where statutory and regulatory requirements require mandatory reporting of nonconformities. The audit team should communicate periodically to exchange information, assess

ISO 9001:2015	ISO 9001:2026
progress and reassign work between the audit team members, as needed During the audit, the audit team leader should periodically communicate the progress, any significant findings and any concerns to the auditee and audit client, as appropriate. Evidence collected during the audit that suggests an immediate and significant risk should be reported without delay to the auditee and, as appropriate, to the audit client. Any concern about an issue outside the audit scope should be noted and reported to the audit team leader, for possible communication to the audit client and auditee Where the available audit evidence indicates that the audit objectives are unattainable, the audit team leader should report the reasons to the audit client and the auditee to determine appropriate action. Such action may include changes to audit planning, the audit objectives or audit scope, or termination of the audit. Any need for changes to the audit plan which may become apparent as auditing activities progress should be reviewed and accepted, as appropriate, by both the individual(s) managing the audit programme and the audit client, and presented to the auditee. 6.4.5 Audit information availability and access ... 6.4.6 Reviewing documented information while conducting audit ... — determine the conformity of the system, as far as documented, with audit criteria ... The review may be combined with the other audit activities and may continue throughout the audit, providing this is not detrimental to the effectiveness of the conduct of the audit. ... 6.4.7 Collecting and verifying information ... Figure 2 — Overview of a typical process of collecting and verifying information ... 6.4.8 Generating audit findings Audit evidence should be evaluated against the audit criteria in order to determine audit findings. Audit findings can indicate conformity or nonconformity with audit	audit progress and reassign work between the audit team members, as needed During the audit, the audit team leader should periodically communicate the progress, any significant audit findings and any concerns to the organization and, as appropriate, audit client. Evidence collected during the audit that suggests an immediate and significant risk should be reported without delay to the auditee and, as appropriate, to the audit client and the individual(s) managing the audit programme. Any concern about an issue outside the audit scope should be noted and reported to the audit team leader, for possible communication to the audit client and auditee Where the available audit evidence indicates that the audit objectives are unattainable, the audit team leader should report the reasons to the audit client and the auditee and the individual(s) managing the audit programme to determine appropriate action. Such action may include changes to audit planning, the audit objectives or audit scope, or termination of the audit. Any need for changes to the audit plan which may become apparent as auditing activities progress should be reviewed and accepted, as appropriate, by both the individual(s) managing the audit programme and the audit client, and presented to the auditee. These changes should be documented 6.4.5 Providing access to audit information ... («тау» сменили на «сан») 6.4.6 Reviewing documented information while conducting audit ... — determine the conformity of the management system, as far as documented, with audit criteria ... The review can be combined with the other auditing activities (e.g. interviewing relevant auditee's personnel, observing auditee's activities) and can continue throughout the audit, providing this is not detrimental to the effectiveness of the conduct of the audit. ... 6.4.7 Collecting and verifying information ... Figure 2 — Overview of a typical process of collecting and verifying information ... 6.4.8 Generating audit findings Audit evidence should be evaluated against the audit criteria in order to determine audit findings. Audit findings can indicate conformity or nonconformity to audit

ISO 9001:2015	ISO 9001:2026
criteria. When specified by the audit plan, individual audit findings should include conformity and good practices along with their supporting evidence, opportunities for improvement, and any recommendations to the auditee. ... Nonconformities can be graded depending on the context of the organization and its risks. This grading can be quantitative (e.g. 1 to 5) and qualitative (e.g. minor, major). They should be reviewed with the auditee in order to obtain acknowledgement that the audit evidence is accurate and that the nonconformities are understood. Every attempt should be made to resolve any diverging opinions concerning the audit evidence or findings. Unresolved issues should be recorded in the audit report. ... NOTE 1 Additional guidance on the identification and evaluation of audit findings is given in A.18. NOTE 2 Conformity or nonconformity with audit criteria related to statutory or regulatory requirements or other requirements, is sometimes referred to as compliance or non-compliance 6.4.9 Determining audit conclusions 6.4.9.1 Preparation for closing meeting ... a) – c) ... d) discuss audit follow-up, as applicable 6.4.9.2 Content of audit conclusions ... 6.4.10 Conducting closing meeting ... — the audit client ... For some audit situations, the meeting can be formal and minutes, including records of attendance, should be kept. In other instances, e.g. internal audits, the closing meeting can be less formal and consist solely of communicating the audit findings and audit conclusions. ...	criteria. When specified by the audit plan, individual audit findings should include conformity to audit criteria and good practices in the organization along with their supporting evidence, opportunities for improvement, and any recommendations to the auditee and should be recorded. ... Nonconformities can be graded depending on the context of the organization and its risks. This grading can be quantitative (e.g. 1 to 5) and qualitative (e.g. minor, major). When nonconformities are graded the criteria used by the auditing organization should be defined and communicated. Nonconformities should be reviewed with the auditee in order to obtain acknowledgement that the audit evidence is accurate and that the nonconformities are understood. Every attempt should be made to resolve any diverging opinions concerning the audit evidence or findings. Unresolved issues should be recorded in the audit report. ... NOTE Additional guidance on the identification and evaluation of audit findings is given in A.18. 6.4.9 Determining audit conclusions 6.4.9.1 Preparation for closing meeting ... a) – c) ... d) discuss audit follow-up activities, as applicable 6.4.9.2 Content of audit conclusions ... (пункт «а» разбили на три нумерованных элемента и заменили «outcomes» на «results») Caution should be used when making recommendations to avoid negative impact on impartiality of audits 6.4.10 Conducting closing meeting ... — representatives from the audit client ... For some audit situations, the meeting can be formal and minutes, including records of attendance, should be kept. In other instances the closing meeting can be less formal and consist solely of communicating the audit findings and audit conclusions. ...

ISO 9001:2015	ISO 9001:2026
f) any related post-audit activities (e.g. implementation and review of corrective actions, addressing audit complaints, appeal process) ... If specified by the audit objectives, opportunities for improvement recommendations may be presented. It should be emphasized that recommendations are not binding.	f) any related follow-up activities (e.g. implementation and review of corrective actions, addressing audit complaints, appeal process) ... If specified by the audit objectives, opportunities for improvement can be presented as recommendations. It should be emphasized that recommendations are not binding.
6.5 Preparing and distributing audit report 6.5.1 Preparing audit report The audit team leader should report the audit conclusions in accordance with the audit programme. The audit report should provide a complete, accurate, concise and clear record of the audit, and should include or refer to the following: a) – j) ... k) audits by nature are a sampling exercise; as such there is a risk that the audit evidence examined is not representative. ... — any areas within the audit scope not covered including any issues of availability of evidence, resources or confidentiality, with related justifications — a summary covering the audit conclusions and the main audit findings that support them; — good practices identified; — agreed action plan follow-up, if any; ... 6.5.2 Distributing audit report ...	6.5 Preparing and distributing audit report 6.5.1 Preparing audit report The audit team leader should report the audit conclusions in accordance with the audit programme. The audit report should provide a complete, accurate, concise and clear record of the audit, using specific formats when required and should include or refer to the following: a) – j) ... k) a statement that audits by nature are a sampling exercise; as such there is a risk that the audit evidence examined is not representative. ... — any areas within the audit scope not covered including any issues of availability of audit evidence, resources or confidentiality, with related justifications — any identified auditee's good practices; — follow-up activities related to agreed plan, if any; ... 6.5.2 Distributing audit report ...
6.6 Completing audit ... Unless required by law, the audit team and the individual(s) managing the audit programme should not disclose any information obtained during the audit, or the audit report, to any other party without the explicit approval of the audit client and, where appropriate, the approval of the auditee. If disclosure of the contents of an audit document is required, the audit client and auditee should be informed as soon as possible. ...	6.6 Completing audit ... The audit team and the individual(s) managing the audit programme should not disclose any information obtained during the audit, or the audit report, to any other party without the explicit approval of the audit client and, where appropriate, the approval of the auditee. If disclosure of the contents of an audit document is required (e.g. by law), the audit client and auditee should be informed as soon as possible. ...
6.7 Conducting audit follow-up ...	6.7 Conducting audit follow-up ...

ISO 9001:2015	ISO 9001:2026
7 Competence and evaluation of auditors 7.1 General Confidence in the audit process and the ability to achieve its objectives depends on the competence of those individuals who are involved in performing audits, including auditors and audit team leaders. Competence should be evaluated regularly through a process that considers personal behaviour and the ability to apply the knowledge and skills gained through education, work experience, auditor training and audit experience. This process should take into consideration the needs of the audit programme and its objectives. Some of the knowledge and skills described in 7.2.3 are common to auditors of any management system discipline; others are specific to individual management system disciplines. It is not necessary for each auditor in the audit team to have the same competence. However, the overall competence of the audit team needs to be sufficient to achieve the audit objectives. ... — ongoing performance evaluation of auditors. ... Auditors and audit team leaders should be evaluated against the criteria set out in 7.2.2 and 7.2.3 as well as the criteria established in 7.1. ...	7 Competence and evaluation of auditors 7.1 General Confidence in the audit process and the ability to achieve its objectives depends on the competence of individuals involved, including auditors and audit team leaders. Competence should be evaluated regularly through a process that considers personal behaviour and the ability to apply the knowledge and skills gained through education, work experience, auditor training and audit experience. This process should take into consideration the needs of the audit programme and its objectives. Some of the knowledge and skills described in 7.2.3 are common to auditors of any management system discipline; others are specific to individual management system disciplines. It is not necessary for each auditor in the audit team to have the same competence. However, the overall competence of the audit team needs to be sufficient to achieve the audit objectives. ... — conducting ongoing performance evaluation of auditors. ... Auditors and audit team leaders should be evaluated against the criteria established in 7.2.1., 7.2.2 and 7.2.3. ...
7.2 Determining auditor competence 7.2.1 General In deciding the necessary competence for an audit, an auditor's knowledge and skills related to the following should be considered: a) the size, nature, complexity, products, services and processes of auditees; b) the methods for auditing; c) ... d) the complexity and processes of the management system to be audited; e) the types and levels of risks and opportunities addressed by the management system; f) – h) 7.2.2 Personal behaviour ... a) - f) ...	7.2 Determining auditor competence 7.2.1 General In determining the necessary competence to perform or participate in an auditor's knowledge and skills related to the following should be considered: a) the size, nature, complexity of organization and its products, services and processes; b) methods for auditing including the application of emerging technology to facilitate the conducting of the audit or audit emerging technology-based process; c) ... d) the complexity of the management system(s) to be audited; e) methods for evaluating risks and opportunities; f) – h) 7.2.2 Personal behaviour ... a) - f) ...

ISO 9001:2015	ISO 9001:2026
g) tenacious, i.e. persistent and focused on achieving objectives; h) – i) ... j) able to act with fortitude, i.e. able to act responsibly and ethically, even though these actions may not always be popular and may sometimes result in disagreement or confrontation; k) – m) ... 7.2.3 Knowledge and skills 7.2.3.1 General ... 7.2.3.2 Generic knowledge and skills of management system auditors b) Management system standards and other references: knowledge and skills in this area enable the auditor to understand the audit scope and apply audit criteria, and should cover the following: ... c) The organization and its context: knowledge and skills in this area enable the auditor to understand the auditee's structure, purpose and management practices and should cover the following: — ... — type of organization, governance, size, structure, functions and relationships; ... d) ... — statutory and regulatory requirements and their governing agencies; ... NOTE Awareness of statutory and regulatory requirements does not imply legal expertise and a management system audit should not be treated as a legal compliance audit. 7.2.3.3 Discipline and sector-specific competence of auditors ...	g) determined, i.e. persistent and focused on achieving objectives; h) – i) j) – l) ... 7.2.3 Knowledge and skills 7.2.3.1 General ... 7.2.3.2 Generic knowledge and skills of management system auditors ... (с небольшими правками типа замены «below» на «as follows», «perform» на «conduct», маркированного списка на нумерованный) 10 understand the appropriateness and consequences of using information and communications technology tools and emerging technology to conduct audits (e.g. artificial-intelligence-based evaluation tools) 11) – 15) ... (с небольшими правками: «may» заменено на «can» и добавлено «audit») 16) achieve the intended results of the audit b) Management system standards and other references: knowledge and skills in this area enable the auditor to understand the audit scope and apply audit criteria. Knowledge and skills should include the following: ... c) The organization and its context: knowledge and skills in this area enable the auditor to understand the auditee's structure, purpose and management practices. Knowledge and skills should include the following: 1) the ... 2) the type of organization and its governance, size, structure, functions and relationships; ... d) ... 1) statutory and regulatory requirements and their governmental agencies and regulatory authorities; ... 4) data protection and information security. NOTE Awareness of statutory and regulatory requirements does not imply legal expertise and a management system audit cannot be treated as a legal compliance audit. 7.2.3.3 Discipline-specific and sector-specific competence of auditors ... (заменяли «discipline» на «discipline-specific»)

ISO 9001:2015	ISO 9001:2026
7.2.3.4 Generic competence of audit team leader ... — protecting the health and safety of the audit team members during the audit, including ensuring compliance of the auditors with the relevant health and safety, and security arrangements; ... 7.2.3.5 Knowledge and skills for auditing multiple disciplines ... 7.2.4 Achieving auditor competence ... c) education/training and experience in a specific management system discipline and sector that contribute to the development of overall competence; ... 7.2.5 Achieving audit team leader competence ...	7.2.3.4 Generic competence of audit team leader 3) taking into account the health and safety of the audit team members during the audit, including ensuring that they meet the relevant health, safety, and security arrangements; ... 7.2.3.5 Knowledge and skills for auditing multiple disciplines ...(заменяли «between» на «among») 7.2.4 Achieving auditor competence ... c) education/training and experience in a specific management system discipline and sector; ... 7.2.5 Achieving audit team leader competence ...
7.3 Establishing auditor evaluation criteria The criteria should be qualitative (such as having demonstrated desired behaviour, knowledge or the performance of the skills, in training or in the workplace) and quantitative (such as the years of work experience and education, number of audits conducted, hours of audit training).	7.3 Establishing auditor evaluation criteria The criteria used to evaluate auditors should be qualitative (e.g. demonstrating desired behaviour, knowledge or the performance of the skills, in training or in the workplace) and quantitative (such as the years of work experience and education, number of audits conducted, hours of audit training).
7.4 Selecting appropriate auditor evaluation method ... Table 2 — Auditor evaluation methods ...	7.4 Selecting appropriate auditor evaluation method ... (заменяли «In» на «When» и «may» на «can») Table 2 — Auditor evaluation methods ... (заменяли «auditor» на «auditor's» и «identify» на «identifying»)
7.5 Conducting auditor evaluation ...	7.5 Conducting auditor evaluation ... (удалили «criteria, then additional training»)
7.6 Maintaining and improving auditor competence ...	7.6 Maintaining and improving auditor competence ... e) analysis of feedback from auditees and stakeholders
A.1 Applying audit methods An audit can be performed using a range of audit methods. An explanation of commonly used audit methods can be found in this annex. The audit methods chosen for an audit depend on the defined audit objectives, scope and criteria, as well as duration and location. Available auditor competence and any uncertainty arising from the application of audit methods should also be considered. Applying	A.1 Applying audit methods An audit can be conducted using a range of audit methods. An explanation of commonly used auditing methods can be found in this annex. The auditing methods chosen for an audit depend on the defined audit objectives, scope and criteria, as well as duration and location. Available auditor competence and any uncertainty arising from the application of auditing methods should also be

ISO 9001:2015			ISO 9001:2026		
a variety and combination of different audit methods can optimize the efficiency and effectiveness of the audit process and its outcome. Performance of an audit involves an interaction among individuals within the management system being audited and the technology used to conduct the audit. Table A.1 provides examples of audit methods that can be used, singly or in combination, in order to achieve the audit objectives. If an audit involves the use of an audit team with multiple members, both on-site and remote methods may be used simultaneously. NOTE ... Table A.1 — Audit methods			considered. Applying a variety and combination of different auditing methods can optimize the efficiency and effectiveness of the audit process and its outcome. Conducting an audit involves an interaction among individuals within the management system being audited and the technology used to conduct the audit. Table A.1 provides examples of auditing methods that can be used, singly or in combination, in order to achieve the audit objectives. If an audit involves the use of an audit team with multiple members, both on-site and remote auditing methods can be used simultaneously. NOTE ... Table A.1 — Audit methods		
Extent of involvement between the auditor and the auditee	Location of the auditor		Extent of involvement between the auditor and the auditee ^b	Location of the auditor ^a	
	On-site	Remote		On-site	Remote
Human interaction	Conducting interviews Completing checklists and questionnaires with auditee participation Conducting document review with auditee participation Sampling	Via interactive communication means: — conducting interviews; — observing work performed with remote guide; — completing checklists and questionnaires; — conducting document review with auditee participation	Human interaction	— Conducting interviews — Observing work performed — Completing checklists and questionnaires with auditee participation — Review documented information with auditee participation — Sampling	Via interactive communication means: — conducting interviews — observing work performed with remote guide — completing checklists and questionnaires with auditee participation ; — reviewing documented information with auditee participation — Sampling
No human interaction	Conducting document review (e.g. records, data analysis) Observing work performed Conducting on-site visit Completing checklists Sampling (e.g. products)	Conducting document review (e.g. records, data analysis) Observing work performed via surveillance means, considering social and statutory and regulatory requirements Analysing data	No human interaction	Reviewing documented information (e.g. records, data analysis) — Observing work performed — Conducting on-site visit — Completing checklists — Sampling	Reviewing documented information (e.g. records, data analysis) — Observing work performed via surveillance means, considering social and statutory and regulatory requirements — Analysing data
On-site audit activities are performed at the location of the auditee. Remote audit activities are performed at any place other than the location of the auditee, regardless of the distance. Interactive audit activities involve interaction between the auditee's personnel and the audit team. Non-interactive audit activities involve no human interaction with individuals representing the auditee but do involve interaction with equipment, facilities and documentation.			^a On-site auditing activities are performed at the location of the auditee. Remote auditing activities are performed from any place other than the location of the auditee, regardless of the distance ^b Human interaction auditing activities involve interaction between the auditee's personnel and the audit team. No human interaction auditing activities involve no human interaction with individuals representing the auditee but do involve interaction with equipment, facilities and documentation.		

The responsibility of the effective application of auditing methods for any given

ISO 9001:2015	ISO 9001:2026
The feasibility of remote audit activities can depend on several factors (e.g. the level of risk to achieving the audit objectives, the level of confidence between auditor and auditee's personnel and regulatory requirements). At the level of the audit programme, it should be ensured that the use of remote and on-site application of audit methods is suitable and balanced, in order to ensure satisfactory achievement of audit programme objectives.	audit in the planning stage remains with either the individual(s) managing the audit programme or the audit team leader. The feasibility of remote auditing methods can depend on several factors (e.g. the level of risk to achieving the audit objectives, the level of confidence between auditor and auditee's personnel, regulatory requirements). For additional guidance on remote auditing methods see Clause A.16 ISO/IEC TS 17012 and Reference [4]. If an incident occurs irrespective of the methods used, the audit team leader should review the situation with the auditee and, if necessary, with the audit client and reach agreement on whether the audit should be interrupted, rescheduled or continued. At the level of the audit programme, it should be ensured that the use of remote and on-site auditing methods is suitable and balanced, in order to ensure satisfactory achievement of audit programme objectives.
A.2 Process approach to auditing The use of a “process approach” is a requirement for all ISO management system standards in accordance with ISO/IEC Directives, Part 1, Annex SL. Auditors should understand that auditing a management system is auditing an organization's processes and their interactions in relation to one or more management system standard(s). Consistent and predictable results are achieved more effectively and efficiently when activities are understood and managed as interrelated processes that function as a coherent system.	A.2 Process approach to auditing A management system comprises organizational policies and objectives together with the process to achieve those objectives. Auditing a management system is largely auditing an organization's processes and their interactions in relation to one or more management system standard(s). Auditors should understand the interrelated processes need to function as a coherent system if consistent and predictable results to be achieved.
A.3 Professional judgement ...	A.3 Professional judgement ...
A.4 Performance results ... The absence of a process or documentation can be important in a high risk or complex organization but not so significant in other organizations	A.4 Performance results ... The absence of documented information can be important in a high risk or complex organization but not so significant in other organizations
A.5 Verifying information ... c) consistent (the documented information is consistent in itself and with related documents); d) ... It should also be considered whether the information being verified provides sufficient objective evidence to demonstrate that requirements are being met. If information is provided in a manner other than expected (e.g. by different individuals, alternate media), the integrity of the evidence should be assessed. Specific care is needed for information security due to applicable regulations on	A.5 Verifying information ... c) consistent (the documented information is consistent in itself and with related documented information); d) ... If information is provided in a manner other than expected (e.g. by different individuals, alternate media), the integrity of the audit evidence should be assessed. Specific care should be taken for the security data (in particular for information

ISO 9001:2015	ISO 9001:2026
protection of data (in particular for information which lies outside the audit scope, but which is also contained in the document).	which lies outside the audit scope, but which is also contained in any documented information). Consideration should be given to the disposition of information and audit evidence irrespective of the type of media and methods used once the need for its retention has lapsed.
A.6 Sampling A.6.1 General ... The risk associated with sampling is that the samples may not be representative of the population from which they are selected. Thus, the auditor's conclusion may be biased and be different from that which would be reached if the whole population was examined. There may be other risks depending on the variability within the population to be sampled and the method chosen. ... Reporting on the sample selected could take into account the sample size, selection method and estimates made based on the sample and the confidence level. ... A.6.2 Judgement-based sampling d) degree of change in technology, human factor or management system; e) ... f) output from monitoring of management systems. A drawback to judgement-based sampling is that there can be no statistical estimate of the effect of uncertainty in the findings of the audit and the conclusions reached. A.6.3 Statistical sampling ... Statistical sampling design uses a sample selection process based on probability theory. Attribute-based sampling is used when there are only two possible sample outcomes for each sample (e.g. correct/incorrect or pass/fail). Variable-based sampling is used when the sample outcomes occur in a continuous range. The sampling plan should take into account whether the outcomes being examined are likely to be attribute-based or variable-based. For example, when evaluating conformity of completed forms to the requirements set out in a procedure, an attribute-based approach could be used. When examining the occurrence of food	A.6 Sampling A.6.1 General ... The risk associated with sampling is that the samples may not be necessarily representative of the population from which they are selected. Thus, the auditor's conclusion can be different from that which would be reached if the whole population was examined. There can be other risks depending on the variability within the population to be sampled and the method chosen. ... Reporting on the sample selected can take into account the sample size, selection method and estimates made based on the sample and the confidence level. ... A.6.2 Judgement-based sampling ... It should some justification based on statistical sampling method and the possible risk consequences. ... d) extent of change in the technology, human factor or management system; e) ... f) result from monitoring of management systems. A drawback to judgement-based sampling is that there can be no statistical estimate of the effect of uncertainty in the audit findings and the conclusions reached. A.6.3 Statistical sampling ... Statistical sampling plan includes a sample selection process based on probability theory. Attribute-based sampling is used when there are only two possible sample outcomes for each sample (e.g. correct/incorrect or pass/fail). Variable-based sampling is used when the sample outcomes occur in a continuous range. The sampling plan should take into account whether the outcomes being examined are likely to be attribute-based or variable-based. For example, when evaluating conformity of completed forms to the requirements set out in a procedure, an attribute-based approach can be used. When examining the occurrence of food

ISO 9001:2015	ISO 9001:2026
safety incidents or the number of security breaches, a variable-based approach would likely be more appropriate. ... d) the time of individual audit; ...	safety incidents or the number of security breaches, a variable-based approach can be more appropriate. ... d) the time allocated for the individual audit; ...
A.7 Auditing compliance within a management system The audit team should consider if the auditee has effective processes for: a) identifying its statutory and regulatory requirements and other requirements it is committed to; ... 3) maintains and provides appropriate documented information on its compliance status as required by regulators or other interested parties; ...	A.7 Auditing compliance within a management system When statutory or regulatory requirements are audit criteria the audit team should consider if the auditee has effective process for: a) identifying its statutory and regulatory requirements it is committed to; ... — maintains and provides appropriate documented information on its compliance status as required by regulatory authorities or other interested parties; ...
A.8 Auditing context ...	A.8 Auditing context ...
A.9 Auditing leadership and commitment Many management systems standards have increased requirements for top management. ... Auditors should obtain objective evidence of the degree to which top management is involved in decision-making related to the management system and how it demonstrates commitment to ensuring its effectiveness. This can be achieved by reviewing the results from relevant processes (for example policies, objectives, available resources, communications from top management) and by interviewing staff to determine the degree of top management engagement. Auditors should also aim to interview top management to confirm that they have an adequate understanding of the discipline-specific issues relevant to their management system, together with the context their organization operates within, so that they can ensure that the management system achieves its intended results. ...	A.9 Auditing leadership and commitment Many management systems standards have specific requirements for top management. ... Auditors should obtain objective evidence of the extent to which top management is involved in decision-making related to the management system and how it demonstrates commitment to ensuring its effectiveness. This can be achieved by reviewing the results from relevant processes (e.g. policies, objectives, available resources, communications from top management, management review) and by interviewing personnel to determine the extent of top management engagement. Auditors should also interview top management to confirm that they acknowledge their accountability and have an adequate understanding of the discipline-specific issues relevant to their management system, together with the context their organization operates within, so that they can ensure that the management system achieves its intended results. ...
A.10 Auditing risks and opportunities ... An audit of an organization's approach to the determination of risks and opportunities should not be performed as a stand-alone activity. It should be implicit during the entire audit of a management system, including when interviewing top management. An auditor should act in accordance with the	A.10 Auditing risks and opportunities ... An audit of an organization's approach to the determination of risks and opportunities should not be conducted as a stand-alone activity. It should be implicit during the entire audit of a management system, including when interviewing top management. An auditor should act in accordance with the

ISO 9001:2015	ISO 9001:2026
following steps and collect objective evidence as follows: ... — interested parties, related to its discipline-specific management system and their requirements, also; ...	following steps and collect objective evidence as follows: 3) information from interested parties, related to its discipline-specific management system and their requirements; ...
A.11 Life cycle Some discipline-specific management systems require the application of a life cycle perspective to their products and services. Auditors should not consider this as a requirement to adopt a life cycle approach. A life cycle perspective involves consideration of the control and influence the organization has over the stages of its product and service life cycle. Stages in a life cycle include acquisition of raw materials, design, production, transportation/delivery, use, end of life treatment and final disposal. This approach enables the organization to identify those areas where, in considering its scope, it can minimize its impact on the environment while adding value to the organization. The auditor should use their professional judgement as to how the organization has applied a life cycle perspective in terms of its strategy and the: ... c) length of the supply chain; d) ... If an organization has combined several management systems into a single management system to meet its own needs, the auditor should look carefully at any overlap concerning consideration of the life cycle.	A.11 Life cycle Some discipline-specific management systems require the application of a life cycle perspective to their products and services. Auditors should not consider this as a requirement to adopt a life cycle approach. A life cycle perspective involves consideration of the control and influence the organization has over the stages of its product and service life cycle. Stages in a life cycle include acquisition of resources and materials, design, production/development, transportation/delivery, use/operation, end of life treatment and final decommissioning/disposal. This approach enables the organization to identify those areas where, in considering its scope, it can minimize its impact on the environment while adding value to the organization. The auditors should use their professional judgement as to how the organization has applied a life cycle perspective in terms of its strategy on: c) the complexity of the supply chain; d) the ... If an organization has integrated several management systems into a single management system to meet its own needs, the auditor should look carefully at any overlap concerning consideration of the life cycle.
A.12 Audit of supply chain The audit of the supply chain to specific requirements can be required. The supplier audit programme should be developed with applicable audit criteria for the type of suppliers and external providers. The scope of the supply chain audit can differ, e.g. complete management system audit, single process audit, product audit, configuration audit.	A.12 Audit of supply chain When a supply chain audit is required the supply chain audit programme should be developed with applicable audit criteria for the type of organizations which are part of the supply chain. The scope of the supply chain audit can differ (e.g. complete management system audit, single process audit, product audit, configuration audit). Second-party audits can be carried out by an organization on organizations which are part of the supply chain, on supplied products or services, on the conditions of supply (e.g. contracts, purchase orders) or against other agreed criteria relevant to the relationship between the two organizations. Second-party audits can be conducted by the organization or on behalf of the organization. Second-party audits are typically conducted to: — identify and quantify the nature and extent of risks before entering into a supply contract;

ISO 9001:2015	ISO 9001:2026
	— ensure processes are being operated by organizations which are part of the supply chain as agreed; — carry out a surveillance audit to determine continual conformity; — improve performance. They can also be used to determine whether the goods or services purchased or to be purchased have been ethically produced, to a desired level of quality. Fully auditing a supply chain from the evaluation of resource and material providers through to final delivery of the organization's product or services is likely to require audit activities at multiple locations, and the involvement of multiple organizations. Second-party audits can be scheduled within the audit programme or can be initiated in response to a specific failure in the supply chain or a potential opportunity arising as a result of a change in the organization's context.
A.13 Preparing audit work documents When preparing audit work documents, the audit team should consider the questions below for each document. a) – d)	A.13 Preparing audit work documents When preparing audit working documents, the audit team should consider the following questions for each document. a) – d) ... (только заменили «work» на «working») ... (только заменили «work» на «working» и «may» на «can»)
A.14 Selecting sources of information ...	A.14 Selecting sources of information ... (заменено «may» на «can»)
A.15 Visiting the auditee's location To minimize interference between audit activities and the auditee's work processes and to ensure the health and safety of the audit team during a visit, the following should be considered: a) Planning the visit: — ensure permission and access to those parts of the auditee's location, to be visited in accordance with the audit scope; — provide adequate information to auditors on security, health (e.g. quarantine), occupational health and safety matters and cultural norms and working hours for the visit including requested and recommended vaccination and clearances, if applicable; — confirm with the auditee that any required personal protective equipment (PPE) will be available for the audit team, if applicable; — confirm the arrangements with the auditee regarding the use of mobile devices and cameras including recording information such as photographs of locations and equipment, screen shot copies or photocopies of documents, videos of activities and interviews, taking into consideration security and confidentiality matters;	A.15 Visiting the auditee's location To minimize interference between auditing activities and the auditee's work processes and to ensure the health and safety of the audit team during a visit, the following actions should be considered: a) Planning the visit: 1) ensuring permission and access to those parts of the auditee's location, that are to be visited in accordance with the audit scope; 2) ensuring the auditee has provided adequate information on security, health (e.g. requested and recommended vaccinations, quarantine) occupational health and safety matters, cultural norms and working hours for the visit including visa or security clearance, if applicable; 3) confirming with the auditee that any required personal protective equipment (PPE) will be available for the audit team, if applicable; 4) confirming the arrangements with the auditee regarding the use of mobile devices and cameras including recording information such as photographs of locations and equipment, screen shot copies or photocopies of documented information and videos of activities and interviews, taking into consideration security and confidentiality matters;

ISO 9001:2015	ISO 9001:2026
— except for unscheduled, ad-hoc audits, ensure that personnel being visited will be informed about the audit objectives and scope. b) On-site activities: — avoid any unnecessary disturbance of the operational processes; — ensure that the audit team is using PPE properly (if applicable); — ensure emergency procedures are communicated (e.g. emergency exits, assembly points); — schedule communication to minimize disruption; — adapt the size of the audit team and the number of guides and observers in accordance with the audit scope, in order to avoid interference with the operational processes as far as practicable; — do not touch or manipulate any equipment, unless explicitly permitted, even when competent or licensed; — if an incident occurs during the on-site visit, the audit team leader should review the situation with the auditee and, if necessary, with the audit client and reach agreement on whether the audit should be interrupted, rescheduled or continued; — if taking copies of documents in any media, ask for permission in advance and consider confidentiality and security matters; — when taking notes, avoid collecting personal information unless required by the audit objectives or audit criteria. c) Virtual audit activities: — ensure that the audit team is using agreed remote access protocols including requested devices, software, etc.; — if taking screen shot copies of document of any kind, ask for permission in advance and consider confidentiality and security matters and avoid recording individuals without their permission; — if an incident occurs during the remote access, the audit team leader should review the situation with the auditee and, if necessary, with the audit client and reach agreement on whether the audit should be interrupted, rescheduled or continued; — use floor plans/diagrams of the remote location for reference; — maintain respect for privacy during audit breaks. Consideration needs to be given to disposition of information and audit evidence, irrespective of the type of media, at a later date, once the need for its retention has lapsed.	5) except for unscheduled, short-notice audits, ensuring that personnel being visited will be informed about the audit objectives, criteria and scope b) Conducting the audit on-site: 1) avoiding any unnecessary disturbance of the operational processes; 2) ensuring that the audit team member is using PPE properly, if applicable; 3) ensuring emergency procedures are communicated (e.g. emergency exits, assembly points); 4) scheduling communication to minimize disruption; 5) adapting the size of the audit team and the number of guides and observers in accordance with the audit scope, in order to avoid interference with the operational processes as far as practicable; 6) not touching or manipulating any equipment, unless explicitly permitted, even when competent or licensed; 7) before taking copies of documented information in any media, asking for permission in advance and considering confidentiality and security matters; 8) when taking notes, avoiding collecting personal information unless required by the audit objectives or audit criteria.
A.16 Auditing virtual activities and locations Virtual audits are conducted when an organization performs work or	A.16 Auditing virtual activities and locations Applying remote methods can bring a variety of benefits for both the auditor

ISO 9001:2015	ISO 9001:2026
provides a service using an on-line environment allowing persons irrespective of physical locations to execute processes (e.g. company intranet, a “computing cloud”). Auditing of a virtual location is sometimes referred to as virtual auditing. Remote audits refer to using technology to gather information, interview an auditee, etc. when “face-to-face” methods are not possible or desired. A virtual audit follows the standard audit process while using technology to verify objective evidence. The auditee and audit team should ensure appropriate technology requirements for virtual audits which can include: ... Auditor competence should include: — technical skills to use the appropriate electronic equipment and other technology while auditing; — experience in facilitating meetings virtually to conduct the audit remotely. When conducting the opening meeting or auditing virtually, the auditor should consider and the following items: — risks associated with virtual or remote audits; — ... — asking for permission in advance to take screen shot copies of documents or any kind of recordings, and considering confidentiality and security matters; — ...	and auditee. When remote auditing methods are used, it is the joint responsibility of the auditee and auditors to ensure the audit is effective conducted and the audit objectives achieved. Remote auditing methods can be necessary for the audit of virtual locations. An audit using remote auditing methods uses technology during the audit process (e.g. for observing, interviewing and verification of objective evidence). The use of remote auditing methods can introduce additional risks and opportunities to the audit process. The auditee and audit team should ensure the availability of appropriate resources when using remote auditing methods. This can include: ... Auditor competence should include: — technical skills to use the appropriate technology while auditing; — knowledge and skills of effectively conducting the audit remotely. When using remote auditing methods additional consideration can include: — data security and management, confidentiality and the need for contingency plans due to technology failure; — ... — asking for permission in advance to take screenshot copies of documented information or any kind of recordings, and considering confidentiality and security matters; — ... For detail considerations on using remote auditing methods through the audit process, see ISO/IEC TS 17012.
A.17 Conducting interviews ... b) interviews should normally be conducted during normal working hours and, where practical, at the normal workplace of the individual being interviewed; ... g) awareness of limited non-verbal communication in virtual settings; instead focus should be on the type of questions to use in finding objective evidence; h) – i) ...	A.17 Conducting interviews ... b) interviews should normally be conducted during interviewees’ defined working hours and, where practical, at the normal workplace of the individuals being interviewed; ... g) awareness of limited feasibility of non-verbal communication in virtual settings; instead focus should be on the type of questions to use in finding objective evidence; h) – i) ...
A.18 Audit findings A.18.1 Determining audit findings	A.18 Audit findings A.18.1 Determining audit findings

ISO 9001:2015	ISO 9001:2026
... c) accuracy, sufficiency and appropriateness of objective evidence to support audit findings; d) extent to which planned audit activities are realized and planned results achieved; e) findings exceeding normal practice, or opportunities for improvement; f) – g) ... A.18.2 Recording conformities ... a) description of or reference to audit criteria against which conformity is shown; b) – c) ... A.18.3 Recording nonconformities ... a) – b) ... c) declaration of nonconformity; d) ... A.18.4 Dealing with findings related to multiple criteria During an audit, it is possible to identify findings related to multiple criteria. Where an auditor identifies a finding linked to one criterion on a combined audit, the auditor should consider the possible impact on the corresponding or similar criteria of the other management systems. Depending on the arrangements with the audit client, the auditor may raise either: a) separate findings for each criterion; or b) a single finding, combining the references to multiple criteria. Depending on the arrangements with the audit client, the auditor may guide the auditee on how to respond to those findings.	... c) accuracy, sufficiency and appropriateness of audit evidence to support audit findings; d) extent to which planned auditing activities are realized and planned results achieved; e) audit findings exceeding normal practice, or opportunities for improvement; f) – g) ... A.18.2 Recording conformities ... a) description of or reference to audit criteria against which conformity is demonstrated; b) – c) ... A.18.3 Recording nonconformities ... a) – b) ... c) declaration of nonconformity, including a description explaining why the audit criteria are not fulfilled; d) ... e) the grade of the nonconformity where grading is used (see 6.4.8) A.18.4 Dealing with findings related to multiple criteria During an audit, it is possible to identify audit findings related to multiple criteria. Where an auditor identifies a finding linked to one criterion on a combined audit, the auditor should consider the possible impact on the corresponding or similar criteria of the other management systems. Depending on the arrangements with the audit client, the auditor can raise either: a) separate audit findings for each criterion; or b) a single audit finding, combining the references to multiple criteria. Depending on the arrangements with the audit client, the auditor can guide the auditee on how to respond to those audit findings.

Изменения в структуре Приложения А

ISO 9001:2015	ISO 9001:2026
A.1 Structure and terminology A.2 Products and services A.3 Understanding the needs and expectations of interested parties A.4 Risk-based thinking A.5 Applicability A.6 Documented information A.7 Organizational knowledge	A.1 General A.2 Structure and terminology A.3 Applicability A.4 Context of organization A.4.1 Understanding the organization and its context A.4.2 Understanding the needs and expectations of interested parties A.4.3 Determining the scope of the quality management system

A.8 Control of externally provided processes, products and services	A.4.4 Quality management system and its processes A.5 Leadership A.5.1 Leadership and commitment A.5.2 Quality policy A.5.3 Organizational roles, responsibilities and authorities A.6 Planning A.6.1 Actions to address risks and opportunities A.6.1.1 General A.6.1.2 Risk-based thinking A.6.1.3 Opportunity-based thinking A.6.2 Quality objectives and planning to achieve them A.6.3 Planning of changes A.7 Support A.7.1 Resources A.7.1.1 General A.7.1.2 People A.7.1.3 Infrastructure A.7.1.4 Environment for the operation of processes A.7.1.5 Monitoring and measuring resources A.7.1.6 Organizational knowledge A.7.2 Competence A.7.3 Awareness A.7.4 Communication A.7.5 Documented information A.8 Operation A.8.1 Operational planning and control A.8.2 Requirements for products and services A.8.3 Design and development of products and services A.8.4 Control of externally provided processes, products and services A.8.5 Production and service provision A.8.6 Release of products and services A.8.7 Control of nonconforming outputs A.9 Performance evaluation A.9.1 Monitoring, measurement, analysis and evaluation A.9.2 Internal audit A.9.3 Management review A.10 Improvement A.10.1 Continual improvement A.10.2 Nonconformity and corrective action
---	---